

14 JUL 1999

MEMORANDUM FOR SECRETARY OF THE ARMY
SECRETARY OF THE NAVY
SECRETARY OF THE AIR FORCE
VICE CHIEF OF STAFF OF THE ARMY
VICE CHIEF OF NAVAL OPERATIONS
ASSISTANT COMMANDANT OF THE MARINE CORPS
VICE CHIEF OF STAFF OF THE AIR FORCE
DIRECTOR, PROGRAM ANALYSIS & EVALUATION
ASSISTANT SECRETARY OF DEFENSE, COMMAND
CONTROL & COMMUNICATIONS

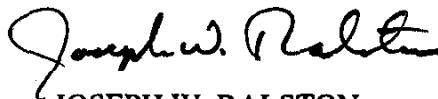
Subject: Implementing Requirements Generation and Acquisition Policy

The Requirements and Acquisition Working Group chartered in furtherance of section 912 of the National Defense Authorization Act for Fiscal Year 1998, concluded its study and made several meaningful recommendations. These recommendations will positively impact both the requirements and acquisition communities.

To take advantage of the excellent work performed by this study group, we are immediately implementing the following requirements and acquisition initiatives:

- a. Where feasible, new requirements intended for evolutionary acquisition will stipulate required performance and schedule for the baseline and each subsequent element.
- b. Interoperability will be a Key Performance Parameter for Operational Requirements Documents (ORD) and Capstone Requirements Documents.
- c. ORDs shall include threshold and objective costs.
- d. Implement a DoD-wide requirements automated tracking system for all acquisition category levels.

Corresponding changes to CJCSI 3170.01, Requirements Generation System, and DoD 5000.2-R, Mandatory Procedures for Major Defense Acquisition Programs and Major Automated Information System Acquisition Programs shall be accomplished in the next update (by August 1999).



JOSEPH W. RALSTON
General, USAF
Vice Chairman of the Joint Chiefs of Staff



J. S. GANSLER
Under Secretary of Defense for Acquisition
and Technology